Australian Government
Digital Transformation Agency

Digital Review

Project Collection Survey Form

	INTRODUCTION	

This form captures information about major **digital and ICT projects**.

Your agency must complete this form for each project with a **digital and ICT budget** over $10 million. If your **agency** has less than 20 of these **projects**, you should report up to 20 active **projects** by **digital and ICT budget** where these projects have a **digital and ICT budget** over $2 million. Projects with a **digital and ICT budget** less than $2 million do not need to be reported.

Answers you provide must be **correct as of 31 December 2020**.

Your agency must use a separate form for each project.

Where possible, the DTA has pre-populated fields your agency provided in the October Approved Programs collection. Your agency should review these responses and update as required.

If you are unsure whether your **project** is required to report or which form you should use, please **contact us** for assistance.

How to complete the survey

Guidance has been provided in each question about the nature of the expected response. This may be in the form of indications of the type of data to be entered, notes on what to consider when responding, and definitions. Definitions are provided for potentially ambiguous terms in each question. Where a definition exists, the term is highlighted in **blue**. The term will either be directly below the question statement (for key terms) or can be found in the glossary provided.

While clearance is a matter for each agency, we expect that the **Senior Responsible Officer** for your **project** has reviewed and approved the contents of the form as being an accurate representation.

Please ensure you review the definitions of key terms in the *Digital Review Glossary of Definitions*.

Need help?

📞	Call us	0439 079 947
✉	Email us	datacollection@dta.gov.au
📅	Book a time to discuss one-on-one	Email datacollection@dta.gov.au with suitable times

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	PROJECT DETAILS	3

1. **Agency** Name:	Department of Defence	
2. **Project** Name:	JP2047 Phase 3 Terrestrial Communications	
3. **Coordinator** Name(s): *(The coordinator is responsible for coordinating data collection for this form)*	Ash Mills	
4. **Coordinator** Email(s): *Please separate each email address with ';'*	jp2047.pmo@defence.gov.au	
5. **Coordinator** Phone Number(s):	s22	
6. **Senior Responsible Officer** (SRO) Name	Stephen Pearson	
7. **SRO** Position Title	CIO	
8. **SRO** Email *Please separate each email address with ';'*	Stephen.Pearson4@defence.gov.au	
9. **Project Type**: If you are unsure which option to select, please contact us.	Project	
	If Other, please specify (Limit of 50 characters)	
10. **Project** currently Active/Closed? *Is your project currently Active or Closed/Closing?*	Active	

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11. Is this project integral to the agency's **strategic roadmap**?	Yes
12. **Commonwealth Agency Users** *Use Alt-click or Control-click to select multiple agencies*	Australian Security Intelligence Organisation Australian Signals Directorate Australian Skills Quality Authority (National Vocational Education and Trai Australian Taxation Office Australian Trade and Investment Commission (Austrade) Australian Transaction Reports and Analysis Centre (AUSTRAC) Australian Transport Safety Bureau (ATSB) Bureau of Meteorology Cancer Australia Clean Energy Regulator Climate Change Authority Commonwealth Grants Commission Department of Agriculture, Water and the Environment Department of Defence Department of Education, Skills and Employment Department of Finance Department of Foreign Affairs and Trade Department of Health Department of Home Affairs Department of Industry, Science, Energy and Resources Department of Infrastructure, Transport, Regional Development and Com Department of Parliamentary Services Department of Social Services Department of the House of Representatives Department of the Prime Minister and Cabinet Department of the Senate Department of the Treasury Department of Veterans' Affairs Digital Transformation Agency Fair Work Commission

| 13. | Identify up to 10 of the most important **digital and ICT alliance** partners involved in the delivery of the **project.** Please separate the entries by ';' *(Limit of 1000 characters)*

Alliance *partners include Commonwealth* **entities***, other government jurisdictions, academia and private sector digital and ICT providers.*

For private sector digital and ICT providers, please use **supplier list** *provided in Collection Guide.* | Leidos; Telstra

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14. **High-level overview or description of the project including key project objectives and project scope** *(Limit of 2000 characters)*   6
The Terrestrial Communications project (JP2047) is replacing the existing Defence network across more than 350 sites, supporting over 100,000 users, modernising tactical interfaces with the war fighter domain, and delivering a secure and contemporary unified communications capability to improve the way Defence does business.

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15. At a high-level, who are your project's key stakeholders *(Limit of 2000 characters)*

As a major ICT transformation project, JP2047 will have an impact on all Defence ICT users across multiple networks. The project will benefit over 100,000 Defence personnel.

The project will support and enable military operations for the ADF, and collaborative business activity within and between Defence, its agencies, other agencies in the Australian Government, Defence's industry partners and its international partners.

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BENEFITS

16.	What are the top five benefits for your project by benefit value?

No.	Benefit Title	Type (Select one of Qualitative or Quantitative)	Description (Limit of 1000 characters)	Benefit Category	Benefit Value (Limit of 500 characters)
Benefit 1		Quantitative	Fewer contracts between Defence and industry for terrestrial communication services.	Financial	
Benefit 2		Qualitative	Improved integration between fixed telecom and satellite and tactical networks.	Other	

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No.	Benefit Title	Type (Select one of **Qualitative** or **Quantitative**)	Description *(Limit of 1000 characters)*	Benefit Category	Benefit Value *(Limit of 500 characters)*
Benefit 3		Qualitative	Improved user experience that is more supportive and intuitive to needs of administration and operations Defence personnel.	Other	
Benefit 4		Qualitative	More effective and efficient communication tools and services	Other	

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No.	Benefit Title	Type	Description	Benefit Category	Benefit Value
		(Select one of **Qualitative** or **Quantitative**)	*(Limit of 1000 characters)*		*(Limit of 500 characters)*
Benefit 5		Qualitative	Robust Communications Capability based on modern technology with improved resilience, availability, supportability and security posture.	Other	

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DELIVERY STATUS

17. Project delivery status	
Delivery confidence last update	s47G, s47E(d)
Delivery confidence this update (select one)	s47G, s47E(d)
Forecast trend (select one)	s47G, s47E(d)

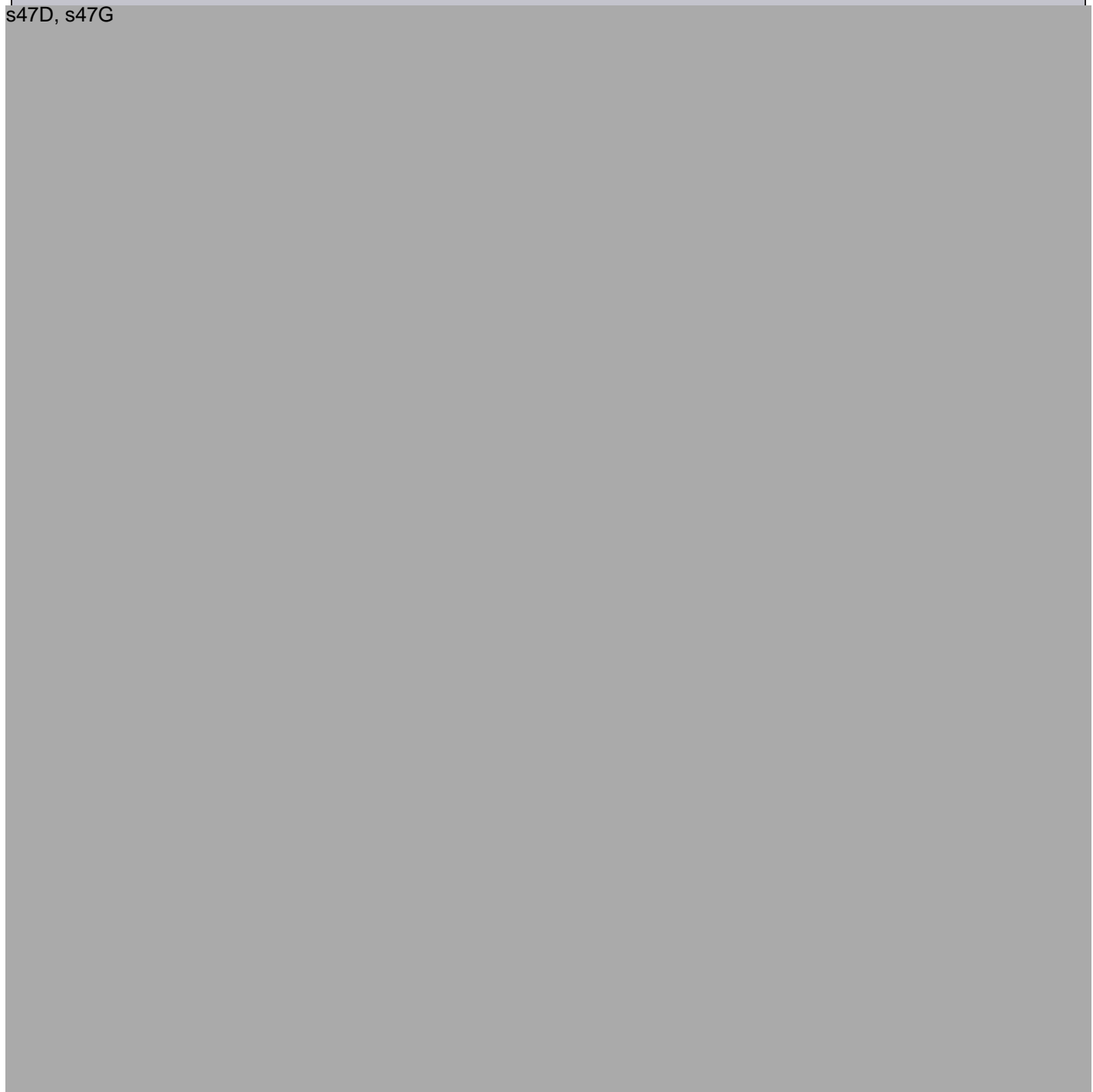| **High-level commentary on delivery confidence and forecast trend.** *(Limit of 2000 characters)* |
| --- |
| Project management practice has been improved with the implementation of lead indicators to track and alert likely schedule impacts with a greater focus on critical path and near critical path analysis. We are applying improved risk management including tracking treatments and reviewing risk impacts, as well as enhanced governance with a focus on driving outcomes and a culture that applies lessons learned. |

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PROJECT FINANCIALS AND RESOURCING

18. Please indicate the percentage of the project team in the following roles as at 31 December 2020.	
Staff type	**ASL/FTE indicative percentage of total resourcing (x.xx%)**
Agency staff (ASL)	s47G, s47E(d)
Service providers staff (**FTE**)	
Consultants (FTE)	
Contractors (FTE)	s47G, s47E(d)
Others	

19. Project financials.		
Budget/spend type	**Last update ($m)**	**This update ($m)**
Total budget ($million, 2 decimals)	s47D, s47G	s47D, s47G
Total budget **CAPEX** ($million, 2 decimals)		
Total budget **OPEX** ($million, 2 decimals)		
Digital and ICT budget ($million, 2 decimals)	s47D, s47G	
Digital and ICT budget CAPEX ($million, 2 decimals)		
Digital and ICT budget OPEX ($million, 2 decimals)		
Total spend to date ($million, 2 decimals)	461.07	547.25
Spend to date **CAPEX** ($million, 2 decimals)		440.04
Spend to date **OPEX** ($million, 2 decimals)		107.21

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20. Commentary on any changes to budget and spend information *(Limit of 2000 characters)*

This field is not mandatory. It exists to provide agencies an opportunity to add context to budget and spend information.

s47D, s47G

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PROJECT SCHEDULE

21. Please provide project schedule information.		
Date type	**Last update**	**This update**
Start date *(dd/mm/yyyy)*	18/04/2013	18/04/2013
Completion date *(dd/mm/yyyy)* *(if the project has closed, enter the actual completion date)*	s47G, s47E(d)	s47G, s47E(d)

22. Commentary on schedule information *(Limit of 2000 characters)*

This field is not mandatory. It exists to provide agencies an opportunity to add context to schedule information.

s47G, s47E(d)

s47G, s47E(d)

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KEY RISKS

23. **Current overall project risk rating**	s47G, s47E(d)

24. **What are the top five risks your project is currently managing?**

No.	Risk type	Residual risk rating	Risk description *(Limit of 1000 Characters)*
Key Risk 1	Technology/Technical	s47G, s47E(d)	Legacy voice technology approaching end of life will continue to be used until the Unified Communications Capability is rolled out. This will require continued support and maintenance to be sustained.
Key Risk 2	Schedule		Deployment of Push to Talk headset devices in Defence sites may be delayed due to COVID-19 pandemic supply chain issues.
Key Risk 3	Schedule		COVID-19 has posed a risk that the project team may be unable to access Defence sites which may lead to delays to deliver to schedule impacting the achievement of Final Operating Capability.

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No.	Risk type	Residual risk rating	Risk description *(Limit of 1000 Characters)*
Key Risk 4	Dependencies	s47G, s47E(d)	Dependencies on external interfaces may delay the planned migration of upgrading Defence's Video Teleconferencing rooms.
Key Risk 5	Select risk	Select rating	

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PROJECT DEPENDENCIES

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25. Please list up to five **projects** which represent a **critical dependency** for this **project**:

No.	Agency	Project name	Dependency status	Dependency description *(Limit of 1000 characters)* *(Provide a brief summary of the nature of the dependency and its origins and impact on the project)*
Dependent Project 1	Select Agency Name		Select status	
Dependent Project 2	Select Agency Name		Select status	

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No.	Agency	Project name	Dependency status	Dependency description *(Limit of 1000 characters)* *(Provide a brief summary of the nature of the dependency and its origins and impact on the project)*
Dependent Project 3	Select Agency Name		Select status	
Dependent Project 4	Select Agency Name		Select status	
Dependent Project 5	Select Agency Name		Select status	

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FEEDBACK	19

26. We are committed to continuously improving the data collection process for agencies. Please outline any suggestions for improvement you might have on the DTA's data collection below.